Synergy

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Many Smaller Pieces within One Large Part

- Acute Care Services & PASRR
- Administrative Services
- Budget-and-Financial-Reporting
- Child and Family Services
- Communications
- Cost Accounting and Reimbursement
- Health Equity
- Developmental Services
- Fiscal and Grants

- Human Resource Development and Management
- Human Rights
- Internal Audit
- Legislative Affairs
- Licensing
- Quality Management and Development
- Planning and Development
- Procurement

DBHDS – multiple offices

Vision Statement: A life of possibilities for all Virginians

Some Parts have Multiple Roles-

- Advocacy
- Policy
- Legal



Complex System

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- People receiving support
- Advocates including Self advocates
- Families
- Service providers
- Conflict free Service coordinators
- Licensing and review agencies
- Medicaid
- DBHDS (Central and Regional)
- **QIO Quality monitors**
- Health Care Units
- DD Councils
- Protection and Advocacy
- University Centers for

Excellence

Navigating Complex Systems

- Complexity creates an increased need for:
 - Clear and frequent communication
 - Appreciation for the importance of each contributor
 - Collaboration creating something altogether new
 - Accountability, and defined points of progress
- Complexity often results in:
 - Lack of communication between key parts
 - Turfism, or defending the perspective of single organization
 - Tolerance, polite agreement
 - Lack of accountability, defensiveness when asked for metrics.

Solving the Complexity Dilemma:

Unrelenting focus on the vision of the system

Shared Project

Focus on the purpose: Identifying an improvement for your regional council

Process for Quality Improvement Project: what will your region tackle?



Set a clear AIM STATEMENT or Explicit OUTCOME STATEMENTS, based on data that informs the need to improve.

Identify two data sources that inform both your starting point (how do we know it NEEDS to change?- Baseline) and your success- how do we know it DID change?

Set your action plan- what will you try? Use the PDSA cycle to know if the changes you select effectively meet your AIM?

Utilize Formal Quality Improvement Structures: PDSA and the 7 Quality Tools